Audit Risk Assessment and Audit Plan Development
Audit Risk Assessment Methodology

• Data Gathering and Analysis
  – Interviews with Senior Management and Staff
  – Data Analysis

• Complete Risk Assessment Model

• Universe of Processes, Functions, Units

• Scoring Universe Using Predictive Factors
UCSF Audit Services
Risk Assessment & Audit Planning Timeline

- **January**
  - Interviews & Data Gathering

- **February**
  - Complete Risk Assessment

- **March**
  - Prepare Draft Audit Plan

- **April**
  - Revise Draft Plan

- **May**
  - Assess Draft Plan & Change As Necessary

- **June**
  - Ethics, Compliance & Audit Board (ECAB) Approves Draft Plan

**ECAB Approves Final Plan**
Audit Plan Development Timeline

March
- Draft plan approved by Ethics, Compliance and Audit Board (ECAB)

April
- Draft plan to UCOP

May
- Draft plan reviewed by UC Regents Committee on Compliance and Audit
- Assess current plan / revise draft plan

June
- Final plan approved and submitted to UCOP

July
- Final plan reviewed by UC Regents Committee on Compliance and Audit
What Causes Risk Issues?

Reduced Staffing / Increased Work Load on Existing Staff

Changes to Control Systems / Implementation of New Systems and Programs

Staff Attitude and Support / Inadequately Trained Staff

Ineffective / Inefficient Processes and Controls

Internal Conditions and Changes
What Causes Risk Issues?

- Economic Pressures on Business Partners and Employees
- Increases or Changes to Regulatory or Business-to-Business Requirements
- Audits by External Agencies
- External Conditions and Changes
- Attacks or Attempts to Gain Access to Systems and Data by Individuals or Groups
What Other Topics Should Be Considered For Review Next Year?